

**NORTH OKANAGAN/COLUMBIA SHUSWAP
REGIONAL HOSPITAL DISTRICT**

BYLAW NO. 77, 2021

A bylaw to adopt the Five Year Financial Plan for the period 2021 – 2025, inclusive

The Board of the North Okanagan/Columbia Shuswap Regional Hospital District, in open meeting assembled, HEREBY ENACTS as follows:


1. The following bylaws are repealed:
 - a) 2017 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 65;
 - b) 2018 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 70;
 - c) 2019 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 72;
 - d) 2020 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 75, 2020.
2. Schedule "A" attached hereto and made a part of this bylaw is the 2021 Five Year Financial Plan of the North Okanagan/Columbia Shuswap Regional Hospital District for the years 2021 to 2025, inclusive.
3. This bylaw may be cited as "2021 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 77, 2021."

READ A FIRST TIME this 23rd day of March , 2021.


READ A SECOND TIME this 23rd day of March , 2021.

READ A THIRD TIME this 23rd day of March , 2021.

ADOPTED this 23rd day of March , 2021.



Corporate Officer



Chair

CERTIFIED a true copy
of Bylaw No. 77, 2021 as
adopted.

Deputy Manager,
Corporate Administration Services

**NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT
2021 FIVE YEAR FINANCIAL PLAN BYLAW NUMBER 77, 2021
SCHEDULE A**

	2020 Actual YTD	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
REVENUES:							
Tax Requisition:	\$ 12,102,283	\$ 12,102,282	\$ 12,305,513	\$ 12,899,174	\$ 13,528,004	\$ 14,189,304	\$ 14,899,292
Other:							
Payment in lieu of taxes	34,449	18,500	25,000	25,000	25,000	25,000	25,000
Interest	52,722	50,000	50,000	50,000	50,000	50,000	50,000
Actuarial adjustment	894,411	894,411	1,010,447	1,144,622	1,230,797	1,310,779	1,448,780
Service agreements - Indian Bands	78,000	78,000	78,780	79,568	80,363	81,167	81,979
Debenture surplus & debt reserve refund	-	-	-	-	-	-	-
	<u>13,161,865</u>	<u>13,143,193</u>	<u>13,469,740</u>	<u>14,198,364</u>	<u>14,914,165</u>	<u>15,656,250</u>	<u>16,505,051</u>
EXPENDITURES							
Expenses:							
Administration	82,547	91,500	91,500	91,500	91,500	91,500	91,500
Debenture debt - interest (existing)	2,818,708	2,790,164	2,762,103	2,790,164	2,790,164	2,736,618	2,604,710
Debenture debt - interest (new)	-	-	-	163,101	163,101	163,101	163,101
MFA Debt Reserve fund and expenses	28,687	-	-	-	-	-	-
Interim Borrowing MFA - Interest	18,232	114,400	101,400	-	-	-	-
Expenditures under Section 20(2)							
Global Grant	665,400	665,400	716,360	730,700	745,300	760,200	775,400
Capital Equipment - new requests	349,666	1,486,400	3,010,250	5,542,650	5,681,300	5,823,400	5,969,000
Capital Projects - new requests	725,490	2,968,100	3,932,400	-	-	-	-
Capital Equip/Projects - carried forward from prior year	1,178,078	3,250,045	7,393,402	-	-	-	-
	<u>5,866,808</u>	<u>11,366,009</u>	<u>18,007,415</u>	<u>9,318,115</u>	<u>9,471,365</u>	<u>9,574,819</u>	<u>9,603,711</u>
ANNUAL SURPLUS (DEFICIT)	\$ 7,295,057	\$ 1,777,184	\$ (4,537,675)	\$ 4,880,249	\$ 5,442,800	\$ 6,081,431	\$ 6,901,340
(for financial reporting purposes - PSAB)							
Plus:							
Transfer from/(to) reserves	(1,777,211)	(539,876)	4,677,714	(1,058,838)	(1,601,628)	(2,285,213)	(2,967,121)
Proceeds from issue of debt	2,840,000	1,980,000	3,380,000	-	-	-	-
Less:							
Debenture debt - Principal payments (existing debt)	(2,322,898)	(2,322,898)	(2,509,592)	(2,509,592)	(2,443,178)	(2,318,242)	(2,318,242)
Debenture debt - Principal payments (new debt)	-	-	-	(167,197)	(167,197)	(167,197)	(167,197)
Actuarial Adjustment	(894,411)	(894,411)	(1,010,447)	(1,144,622)	(1,230,797)	(1,310,779)	(1,448,780)
FINANCIAL PLAN BALANCE	\$ 5,140,536	\$ (0)	\$ 0	\$ 0	\$ (0)	\$ 0	\$ 0

**NORTH OKANAGAN/COLUMBIA SHUSWAP
REGIONAL HOSPITAL DISTRICT**

BYLAW NO. 78, 2021

WHEREAS the Board of the North Okanagan/Columbia Shuswap Regional Hospital District proposes to expend money for the capital expenditures described in Schedule "A" attached hereto and forming an integral part of this bylaw;

AND WHEREAS those capital expenditures have received the approval required under Section 23 of the Hospital District Act;

NOW THEREFORE the Board of the North Okanagan/Columbia Shuswap Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the Hospital District Act:

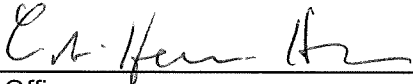
1. The Board hereby authorizes and approves expenditure of money necessary to complete the capital expenditures as described in Schedule "A" attached hereto totaling \$6,259,010.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4. This bylaw may be cited as the "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 78, 2021".

READ A FIRST TIME this 23rd day of March, 2021.

READ A SECOND TIME this 23rd day of March, 2021.

READ A THIRD TIME this 23rd day of March, 2021.

ADOPTED this 23rd day of March, 2021.



Corporate Officer



Chair

CERTIFIED a true copy
of Bylaw No. 78 , 2021 as
adopted.

Deputy Manager,
Corporate Administration Services

SCHEDULE "A"

NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT

CAPITAL EXPENDITURE BYLAW NO. 78, 2021

Facility	Location	Project/Equipment Description	Total Budget	RHD Share	Previous RHD Approval		2021/22 Funding Request
					Amount	B/L #	
		Construction Projects over \$100,000					
Leased - 2770, 10th Ave. NE	Salmon Arm	Shuswap Community Care Services	1,800,000	720,000			720,000
Shuswap Lake General Hospital	Salmon Arm	Pharmacy Renovation	2,530,000	1,012,000	\$ 432,000	73	580,000
Pleasant Valley Manor	Armstrong	Generator & Switchgear Replacement	950,000	380,000			380,000
Vernon Jubilee Hospital	Vernon	Inpatient Psychiatry Redesign - Concept Plan	700,000	280,000			280,000
TBD	Vernon	Long-term Care Facility - Business Plan	400,000	160,000			160,000
Vernon Jubilee Hospital	Vernon	Morgue Update	350,000	140,000			140,000
Vernon Jubilee Hospital	Vernon	Psychiatric Unit 3N Redesign	150,000	60,000			60,000
		Construction Projects under \$100,000					
Vernon Jubilee Hospital	Vernon	Fire Protection Sprinkler Piping	97,000	38,800			38,800
Noric House	Vernon	Fire Panel Upgrade	95,000	38,000			38,000
Polson Extended Care	Vernon	Heat Exchanger Replacement	95,000	38,000			38,000
Pleasant Valley Health Centre	Armstrong	Nursing Clinic Renovation	95,000	38,000			38,000
Queen Victoria Hospital	Revelstoke	Access Control Enhancement	75,000	30,000			30,000
Queen Victoria Hospital (Mount Cartier Court)	Revelstoke	Security Camera Upgrade	74,000	29,600			29,600
		IH-Wide IMIT					
Regional		Various	2,134,750	853,900			853,900
		IMIT Over \$100,000					
Vernon Jubilee Hospital	Vernon	Remote Patient Observation System (Telesitter)	285,000	114,000			114,000
		Equipment over \$100,000					
Shuswap Lake General Hospital	Salmon Arm	CT Scanner	2,509,000	627,250			627,250
Vernon Jubilee Hospital	Vernon	Meal Delivery System	1,430,000	572,000			572,000
Shuswap Lake General Hospital	Salmon Arm	Mammography Unit	1,938,000	484,500			484,500
Vernon Jubilee Hospital/Shuswap Lake General Hospital	Vernon/Salmon Arm	Ultrasound (x3)	567,000	226,800			226,800
Queen Victoria Hospital	Revelstoke	Monitoring System, Physiological	183,000	67,800			67,800
Vernon Jubilee Hospital	Vernon	Monitoring System, Physiological	446,000	162,700	98,700	73	64,000
		Equipment under \$100,000 (Global Grant)					
All Facilities		Equipment between \$5,000 and \$100,000	1,790,900	716,360			716,360
TOTAL			\$ 18,694,650	\$ 6,789,710	\$ 530,700		\$ 6,259,010

**NORTH OKANAGAN/COLUMBIA SHUSWAP
REGIONAL HOSPITAL DISTRICT**

BYLAW NO. 79, 2021

WHEREAS the Board of the North Okanagan/Columbia Shuswap Regional Hospital District proposes to expend money for the capital expenditures described in Schedule "A" attached hereto and forming an integral part of this bylaw;

AND WHEREAS those capital expenditures have received the approval required under Section 23 of the Hospital District Act;

NOW THEREFORE the Board of the North Okanagan/Columbia Shuswap Regional Hospital District enacts the following capital expenditure and borrowing bylaw as required by Sections 32 and 33 of the Hospital District Act:


1. The Board hereby authorizes and approves expenditure of money necessary to complete the capital expenditures as described in Schedule "A" attached.
2. The Board authorizes and approves the borrowing of a net sum not exceeding \$1,400,000 upon the credit of the Regional Hospital District by issuance and sale of securities in a form and manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and repayment of the principal and interest shall be over a term not to exceed twenty (20) years.
3. To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due each year;
4. The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the borrowings.
5. This bylaw may be cited as the "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 79, 2021"

READ A FIRST TIME this 23rd day of March, 2021.


READ A SECOND TIME this 23rd day of March, 2021.

READ A THIRD TIME this 23rd day of March, 2021.

ADOPTED this 23rd day of March, 2021.



Corporate Officer



Chair

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adopted.

Deputy Manager,
Corporate Administration Services

SCHEDULE "A"

NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT

CAPITAL EXPENDITURE AND BORROWING BYLAW NO. 79, 2021

Facility	Location	Project/Equipment Description	Total Budget	RHD Share	2021/22 Funding Request
Vernon Jubilee Hospital	Vernon	<u>Construction Projects over \$100,000</u>			
		Electrical Infrastructure Upgrade - Phase 1	\$ 3,500,000	\$ 1,400,000	\$ 1,400,000
TOTAL			\$ 3,500,000	\$ 1,400,000	\$ 1,400,000